

Then and now



Then – FY 2008

unless otherwise specified

£2.2 trillion

199,800

Total economic shareholding of
84.4% at its peak in
December 2009

154%

~4%

£40.7bn
loss

62%
in 2007

Simpler



**Balance
sheet**



**Colleagues
permanent, global
FTE** (UK population in brackets)



**HMT
shareholding**

Safer



**Loan:Deposit
ratio**



CET1 ratio

UK-focussed



**Operating
profit/loss
before tax**



**% of total income
generated in UK**

Now – FY 2024

£708bn

59,200
(40,100)

0%
as at May 2025

85%

13.6%

£6.2bn
profit

~95%