

# Then and now



NatWest  
Group

## Then – FY 2008

unless otherwise specified

**£2.2 trillion**

**199,800**

Total economic shareholding of  
**84.4%** at its peak in  
December 2009

**154%**

**~4%**

**£40.7bn**

loss

**62%**

in 2007

### Simpler



**Balance  
sheet**



**Colleagues  
permanent, global  
FTE** (UK population in brackets)



**HMT  
shareholding**

### Safer



**Loan:Deposit  
ratio**



**CET1 ratio**

### UK-focussed



**Operating  
profit/loss  
before tax**



**% of total income  
generated in UK**

## Now – FY 2024

**£708bn**

**59,200**  
(40,100)

**0%**  
as at May 2025

**85%**

**13.6%**

**£6.2bn**

profit

**~95%**