UN Principles for <u>Responsible Banking</u> (PRB) self-assessment reporting

NatWest Group became a founding signatory of the PRB in September 2019. We aim to further align our strategy to the objectives of the 2015 Paris Agreement and the Sustainable Development Goals (SDGs).⁽¹⁾ This is our fourth PRB self-assessment report and, in line with PRB requirements questions 2.1, 2.2, 2.3, and 5.1 are subject to EY limited assurance. Where relevant, our responses to the self-assessment requirements have been completed with reference to our 2022 UN PRB reporting that can be found on natwestgroup.com. Read more in the 2022 ESG Frameworks Appendix.

Key: UN = 2022 UN PRB reporting, A= 2023 Annual Report and Accounts, C= 2023 Climate-related Disclosures Report, E= 2023 ESG Disclosures Report, W= NatWest Group Website, P= Pillar 3 Report, B = 2023 Sustainability Basis of Reporting

Reporting and	High-level summary and	References for further
self-assessment requirement	some highlights in 2023	details and full descriptions

Principle 1: Alignment

We will align our business strategy to be consistent with and contribute to individuals' needs and society's goals, as expressed in the Sustainable Development Goals, the Paris Climate Agreement and relevant national and regional frameworks.

	1.1 Business Model	Our business model is described in:	Ρ	Annex XV: Credit Risk quality p62 to 75
Describe (high-level) your bank's business model, including the main customer segments served, types of products and services provided, the main sectors and types of activities across the main geographies in which your bank operates or provides products and services. Please also quantify the information by disclosing e.g. the distribution of your bank's portfolio (%) in terms of geographies, segments (i.e. by balance sheet and/or off-balance sheet) or by disclosing the number of customers and clients served.	Principle 1.1 UN p2	~	. , .	
	For 2023 updates on our business model refer to: - Our strategic framework A p9 - Our investment case A p10 - Shareholder value A p11 - Our business model A p12 to 13 - Delivering our strategy A p18 to 19 - Key performance indicators A p20 to 23 - Business performance A p44 to 47	С	Estimated emissions and associated methodologies p66 to 73	
	 Business performance A p44 to 47 NatWest Group's climate strategy A p48 to 59 Risk overview A p60 to 65 Risk and capital management A p172 to 282 For 2023 updates on our portfolio by segment, sector and cross border exposure refer to: 			
		 Risk and capital management, credit risk A p172 to 282 Credit Risk Quality P p62 to 75 Heightened climate-related risk sectors C p56 to 57 Estimates of financed emissions linked to NatWest Group's balance sheet C p19, 22, 25, 27, 29, 68 Estimates of facilitated emissions linked to NatWest Group's underwriting activities C p73 Estimates of managed emissions linked to NatWest Group's assets under management C p86 		

Reporting and self-assessment requirement	High-level summary and some highlights in 2023		erences for further ails and full descriptions
1.2 Strategy alignment Does your corporate strategy identify and reflect sustainability as strategic priority/ies for	NatWest Group champions potential, helping people, families, and businesses to thrive. Our strategy is to grow our business by anticipating and meeting our customers' needs, using data and technology to ensure we are simple to deal with, alongside a disciplined approach to cost, investment and capital allocation. Together these actions aim to deliver sustainable long-term value for our shareholders.	w	Climate and Sustainable Funding and Financing Inclusion Criteria Version 1.4 (effective 01-Jan-23)
your bank? ⊠ Yes	For our 2020 strategy refer to: – Principle 1.2 UN p3	w	Green, Social and Sustainability Financing Framework
□ No	Consistency with the Sustainable Development Goals $^{(1)}$	w	2022 Green. Social
Please describe how your bank has aligned and/or is planning to align its strategy to be consistent with the Sustainable Development	Our Climate, Learning and Enterprise ambitions are aligned to the SDGs where we believe we can make a positive contribution, particularly 1, 4, 5, 7, 8, 10, 13 and 17. In 2023 we mapped our new financial wellbeing target to SDGs 1, 8 and 10. For more information on our SDG mapping refer to:	vv	and Sustainability Bonds Allocation and Impact Report
Goals (SDGs), the Paris Climate Agreement, and relevant national and regional frameworks. Does your bank also reference	 Collective Action E p10 to 11 Building financial capability and wellbeing E p13 Supporting Enterprise E p18 Climate impact C Refer to Contents 	w	External commitments and reporting standards NatWest Group
any of the following frameworks	– Non-financial and sustainability information statement ${f A}$ p68 to 69		
or sustainability regulatory reporting requirements in its	Our Climate and Sustainable Funding and Financing Inclusion (CSFFI) Criteria, effective from 1 st January 2023, includes references to the SDGs as indicative guidance of the proposed aim of each criteria category. W		
strategic priorities or policies to implement these? ⊠ UN Guiding Principles on Business and Human Rights	Our Green, Social and Sustainability Financing Framework includes references to the SDGs as indicative guidance for the proposed aim of each 'Eligible Green Asset' and 'Eligible Social Asset' definitions. Our 2022 Green, Social and Sustainability Bonds Allocation and Impact Report was published in April 2023 W		
International Labour	Coutts Asset Management map investment engagements to SDGs to identify key focus areas, please refer to:		
Organization fundamental	 Private banking and responsible investing E p24 		
	Alignment to 2015 Paris Agreement		
 UN Global Compact UN Declaration on the Rights of Indigenous Peoples 	NatWest Group has an ambition to be net zero by 2050 across our financed emissions, assets under management (AUM) and operational value chain, we have the ambition to at least halve the climate impact of our financing activity by 2030, against a 2019 baseline and align with the 2015 Paris Agreement. For 2023 updates refer to:		
Any applicable regulatory reporting requirements on	– Our Climate Strategy C p4		
environmental risk assessments,	– Risks related to our climate ambitions C p5		
e.g. on climate risk – please specify which ones:	– Our Climate Progress ${f C}$ p6 and p7 to 12		(1) The Sustainable Development Goals (SDGs) are a collection of 17
TCFD – Climate Related	For details on how Coutts Asset Management aligns its net zero by 2050 ambition with the 2015 Paris Agreement refer to:		non-legally binding interlinked global goals set forth by the UN for countries and governments. These
Financial Disclosures	– Introduction to Asset management and our net zero strategy ${f C}$ p76 to 78		are included only as indicative guidance for the proposed aim of
reporting requirements on	Consistency with national and regional frameworks/guidance		each area of focus and NatWest Group makes no representation,
social risk assessments, e.g. on modern slavery – please specify which ones:	We seek to support several frameworks and external guidance. For more on signatories, memberships and accreditations refer to:		warranty or assurance of any kind, express or implied, or takes no responsibility or liability as to whether the areas of focus further
Annual Modern Slavery & Human Trafficking Statement	 Collective action E p10 to 11 Spotlight on developing frameworks C p12 Climate transition plan – Industry engagement C p33 		the objective or achieves the purpose of the indicated SDG.
□ None of the above	 External commitments and reporting standards W 		

Reporting and self-assessment requirement

High-level summary and some highlights in 2023

References for further details and full descriptions

Principle 2: Impact and Target Setting

We will continuously increase our positive impacts while reducing the negative impacts on, and managing the risks to, people and environment resulting from our activities, products and services. To this end, we will set and publish targets where we can have the most significant impacts.

2.1 Impact Analysis (Key Step 1) Show that your bank has performed an impact analysis of its portfolio/s to identify its most significant impact areas and determine priority areas for target-setting. The impact analysis shall be updated regularly and fulfil the following requirements/ elements (a-d):	 For details of our 2020 Strategy and 2022 Board Strategy updates refer to: Principle 2.1 UN p4 For 2023 updates to our Board Leadership and company strategy refer to: Stakeholder engagement A p26 to 29 and Stakeholder focus areas A p30 to 43 Key activities in 2023 in Governance at a glance A p89 Principal areas of Board focus A p95 Board oversight of our strategic framework A p99 	E	Key ESG topics for our stakeholders p9
a) Scope: What is the scope of your bank's impact analysis? Please describe which parts of the bank's core business areas, products/services across the main geographies that the bank operates in (as described under 1.1) have been considered in the impact analysis. Please also describe which areas have not yet been included, and why.	 Scope: Geography: We are a UK-focused banking organisation, serving over 19 million customers, with business operations stretching across retail, commercial and private banking markets with a range of banking products. Details of our portfolio by segment, sector and cross border exposure can be found in our Credit Risk section of our 2023 Annual Report and Accounts as indicated below, and pages 66 to 68 of our 2023 Pillar 3 Report. For details of our portfolio by segment, sector and cross border exposure refer to: Risk and capital management A p180 to 241 For more details on our approach, scope, and controls for certain sustainability metrics included in the 2023 reporting suite, refer to the 2023 Sustainability Basis of Reporting. The definitions, scope and exclusions, and methods used to prepare these metrics has been used as the Reporting Criteria against which the measurement and presentation of these metrics was evaluated by Ernst & Young LLP (EY) as part of their assurance. B Business Areas: Our strategy is set at the NatWest Group level, with the main business areas being Retail Banking, Private Banking, and Commercial and Institutional. Please refer to: Our business model A p12 to 13 Business performance A p44 to 47 Climate: The scope of our ambition to be a leading bank in the UK, helping address the climate challenge extends across NatWest Group. For more on scope and limitations please refer to: Principle 2.1a for our 2030 climate ambitions, and scope limitations. UN p5 Our climate strategy C p4 Climate transition plan – Scope and approach °C p19, p67 to 68 Asset management and net-zero °C p76 to 78 	C B	Climate transition plan p19 to 21, p32 to 36 Assets under Management p74 to 81 2023 Sustainability Basis of Reporting

terms of industries or sectors.

UN Principles for Responsible Banking (PRB) self-assessment reporting continued

Reporting and self-assessment requirement	High-level summary and some highlights in 2023		ferences for further tails and full descriptions
a) Scope (continued)	 Task Force on Climate-related Financial Disclosures (TCFD): Climate-related disclosures overview A p56 to 57 Our 2023 Sustainability Basis of Reporting climate metrics 1-9 B p4 to 13 	Ε	2023 ESG Disclosures Report 13 to 17 and p18 to 20
	^ Not within the scope of EY assurance	в	
	Learning/Financial Wellbeing: The scope of our ambition is UK focused, working to create a society which is financially confident and resilient. Our ambition is to empower people, both customers and non-customers, to take control of their finances and futures, and to make the most of their money.	В	Enterprise and Learning metrics p16 to 20
	For more on scope and limitations please refer to:		
	– Principle 2.1a UN p6		
	– Our 2020 – 2023 financial capability targets E p13		
	– Our new 2023 – 2027 financial wellbeing target E p13		
	– Our 2023 Sustainability Basis for Reporting – metrics 15, 16 and 17 on B p19 to 20		
	Enterprise: We support enterprise through the non-financial support we provide, available to both customers and non-customers, covering UK businesses of all sizes and across all brands within NatWest Group. Our ambition is to help more people start, run and grow their own business than ever before, helping them achieve success and ultimately grow and contribute to a strong national economy.		
	For more on scope and limitations refer to:		
	– Principle 2.1a UN p6		
	– Our 2023 performance highlights against our 2023 ambitions E p18 and 19		
	– Our 2023 Sustainability Basis for Reporting – metrics 12, 13, 14 B p16 to 18		
	ESG highlights at a glance E p6		
b) Portfolio composition: Has your	Portfolio composition:	Α	Financial statements
bank considered the composition of its portfolio (in %) in the	As referenced in answer to 1.1, our financial summaries, segment summary income statements refer to:	_	p285 to 304
analysis? Please provide	– Financial review A p70 to 83	С	Estimated emissions and associated methodologies
proportional composition of your portfolio globally and per	Climate: For more portfolio information refer to:		p67 to 72
geographical scope:	– Climate and sustainable financing and funding C p17, metric 2, B p5	С	Assets under
i) by sectors & industries ⁽¹⁾	– Heightened climate-related risk sectors exposure ${f C}$ p56 to 57, metric 4, ${f B}$ p7		Management p74 to 86
for business, corporate and	- Estimated emissions and associated methodologies \mathbf{C} p67 to 72	В	Climate metrics p4 to 13
investment banking portfolios (i.e. sector exposure or industry	 Estimates of facilitated emissions from corporate bond underwriting^ Cp73 Scope 3 financed CO₂e (MtCO₂e/year) emissions, including our approach to estimating financed emissions for 		
breakdown in %), and/or	the sectors in scope of assurance: Residential mortgages, corporate real estate, electricity generation, oil and gas,		
ii) by products & services	agriculture – primary farming, aviation, and retail and leisure \mathbf{B} p9 to 10		
and by types of customers	 Harmful activities (Credible Transition Plan): Oil and gas majors and in-scope coal exposure, metric 3, B p6 Weighted average carbon intensity (WACI) of Natwest Group Managed Assets[^] C p77 		
for consumer and retail banking portfolios.			
	^ Not within the scope of EY assurance		
If your bank has taken another approach to determine the			
bank's scale of exposure, please			
elaborate, to show how you have considered where the bank's core			
business/major activities lie in	Key: UN = 2022 UN PRB reporting, A= 2023 Annual Report and Accounts, C= 2023 Climate-related Disclosures Report, E= 2023 ESG Dis Website D= Pillor 3 Report B = 2023 Sustainability Basis of Reporting	closur	es Report, W= NatWest Group

Key: UN = 2022 UN PRB reporting, A= 2023 Annual Report and Accounts, C= 2023 Climate-related Disclosures Report, E= 2023 ESG Disclosures Report, W= NatWest Group Website, P= Pillar 3 Report, B = 2023 Sustainability Basis of Reporting

Reporting and self-assessment requirement	High-level summary and some highlights in 2023	References for further details and full descriptions
b) Portfolio composition (continued)	Learning/Financial wellbeing and Enterprise: For more information on portfolio composition refer to: Principle 2.1b UN p8	E Building financial capability and wellbeing p13 to 16
		Supporting enterprise p18 to 20
		B Enterprise and Learning metrics p16 to p20
 c) Context: What are the main challenges and priorities related to sustainable development in the main countries/regions in which your bank and/or your clients operate? Please describe how these have been considered, including what stakeholders you have engaged to help inform this element of the impact analysis. This step aims to put your bank's portfolio impacts into the context of society's needs. 	As referenced in answer 1 and 2.1 we are a UK-focused banking organisation. For more on challenges, priorities and the stakeholders engaged, refer to: – Section 172(1) statement A p24 to 25 – Stakeholder engagement A p26 to 29 – Stakeholder focus areas A p30 to 43 – Key ESG topics for our stakeholders E p9 – Principal areas of Board focus – sustainable transitions and progress against climate targets A p95 Please also see answers 3 and 4.	
Based on these first 3 elements of an impact analysis, what positive and negative impact areas has your bank identified? Which (at least two) significant impact areas did you prioritize to pursue your target setting strategy (see 2.2)? Please disclose.	The two areas prioritised for target setting (in line with PRB guidance) are: Climate: We have an ambition to be net zero by 2050 across our financed emissions, assets under management (AUM) and our operational value chain. This is supported by our 2030 ambitions. Refer to: - Our climate strategy A p48 - Climate transition plan – Scope and approach^ C p19 ^ Not within the scope of EY assurance Learning/Financial Wellbeing: During 2023, we set an ambition to help 10 million people, per year, manage their financial wellbeing by 2027. Our new ambition is baselined against c.6m customers we supported to manage their financial wellbeing for the year ended 31 December 2023. Refer to: - Building financial capability and wellbeing E p13 to 14 In addition to these two areas, ambitions for Enterprise can be found on: - Supporting Enterprise E p18 to 19	 C Strategy and Climate Transition Plan p14 to 44 E Building financial capability and wellbeing p13 to 16 Supporting enterprise p18 to 20 B Enterprise and Learning metrics p16 to p20

Reporting and self-assessment requirement

High-level summary and some highlights in 2023

d) For these (min. two prioritized impact areas): Performance measurement: Has your bank identified which sectors & industries as well as types of customers financed or invested in are causing the strongest actual positive or negative impacts? Please describe how you assessed the performance of these, using appropriate indicators related to significant impact areas that apply to your bank's context.

In determining priority areas for target-setting among its areas of≈most significant impact, you should consider the bank's current performance levels, i.e. qualitative and/or quantitative indicators and/or proxies of the social, economic and environmental impacts resulting from the bank's activities and provision of products and services. If you have identified climate and/or financial health&inclusion as your most significant impact areas, please also refer to the applicable indicators in the Annex.

If your bank has taken another approach to assess the intensity of impact resulting from the bank's activities and provision of products and services, please describe this.

The outcome of this step will then also provide the baseline (incl. indicators) you can use for setting targets in two areas of most significant impact.

Climate:

For our 2023 progress against our climate targets and ambitions refer to:

- Exposure to in-scope coal customers C p6
- Exposure to in-scope oil and gas major customers C p6
- Climate and sustainable funding and financing ${\ensuremath{\textbf{C}}}$ p17
- Financing activity Climate transition plan progress update^ C p20 to 21
- Products, services and business model changes^ C p22, 25, 27, 29
- % of UK mortgage customers' homes rated as EPC C or higher ${f C}$ p23
- Reduction in emissions in our direct own operations ${\bm C}$ p42
- Heightened climate-related risk exposure C p56 to 57
- AUM Climate transition plan progress in 2023^ C p77

ESG policies and downloads repository for the Environmental, Social & Ethical (ESE) and Reputational Risk Management page for ESE sector risk acceptance criteria **W**

For details on the calculation methodology for the performance indicators refer to: 2023 Sustainability Basis of Reporting **B** p4 to 13

^ Not within the scope of EY assurance

Enterprise:

Impacted customer groups are entrepreneurs and SMEs. Refer to:

- Our 2023 ambitions and performance highlights in Supporting enterprise E p18

For more details on progress against our enterprise ambitions, read Supporting Business and Enterprise **E** p18 to 20

For detail on the approach, scope, and controls of the performance indicators for Enterprise see B p16 to 18

Learning/Financial Wellbeing:

Customers and non-customers face the biggest impact. Refer to:

- Our 2023 ambitions and performance highlights in Building financial capability and wellbeing Ep13

For more details on progress against our Learning/financial wellbeing ambitions, read Building financial capability and wellbeing \mathbf{E} p13 to 16.

For details on the approach, scope, and controls of the performance indicators for Learning see **B** p19 to 20

References for further details and full descriptions

C Strategy and Climate Transition plan p13 to 44

> Assets under Management p74 to 86

W ESE & Reputational risk management

UN Principles for Responsible Banking (PRB) self-assessment reporting continued

Self-assessment summary:

Which of the following components of impact analysis has your bank completed, in order to identify the areas in which your bank has its most significant (potential) positive and negative impacts?

Scope:	\boxtimes	Yes		In progress	No
Portfolio composition:	\boxtimes	Yes		In progress	No
Context:	\boxtimes	Yes		In progress	No
Performance measurement:		Yes	\boxtimes	In progress	No

Which most significant impact areas have you identified for your bank, as a result of the impact analysis?

Climate, Learning/Financial Wellbeing and Enterprise correlate with PRB impact areas climate change mitigation, financial health & inclusion, decent employment.

How recent is the data used for and disclosed in the impact analysis?

- Up to 6 months prior to publication
- □ Up to 12 months prior to publication
- \Box Up to 18 months prior to publication
- \boxtimes Longer than 18 months prior to publication

Open text field to describe potential challenges, aspects not covered by the above etc.: (optional)

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Reporting and self-assessment requirement	High-level summary and some highlights in 2023	References for further details and full descriptions
2.2 Target Setting (Key Step 2) Show that your bank has set and published a minimum of two	Agreement, SDGs, and national and international frameworks. For a detailed summary with examples of Climate, Enterprise and Learning/Financial wellbeing alignment refer to: – Principle 2.2 UN p15 – Collective action E p10 to 11	 Building financial capability and wellbeing p13 to 16
targets which address at least two different areas of most significant impact that you identified in your impact analysis.		Supporting enterprise p18 to 20 B Climate metrics p4 to 13
The targets have to be Specific, Measurable (qualitative or quantitative), Achievable, Relevant and Time-bound (SMART). Please disclose the following elements of target setting (a-d), for each target separately:	 During 2023, we set an ambition to help 10 million people, per year, manage their financial wellbeing by 2027. Our new ambition is baselined against c.6m customers we supported to manage their financial wellbeing for the year ended 31 December 2023. This target strives to make a positive impact to SDGs 1, 8 and 10. As with our 2020 – 2023 financial capability targets, this new ambition continues to align with the Money & Pensions Service UK Financial Wellbeing Strategy. Read more about the new ambition in our Building financial capability and wellbeing section E p13 	Enterprise and Learning metrics p16 to p20
a) Alignment: which international,		

other relevant international, national or regional frameworks. You can build upon the context

regional or national policy frameworks to align your bank's portfolio with have you identified as relevant? Show that the selected indicators and targets are linked to and drive alignment with and greater contribution to appropriate Sustainable Development Goals, the goals of the Paris Agreement, and

You can build upon the context items under 2.1.

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Reporting and self-assessment requirement

vear of the baseline.

You can build upon the

performance measurement undertaken in 2.1 to determine

the baseline for your taraet.

A package of indicators has

been developed for climate

setting and implementation

journey. The overview of indicators can be found in

the Annex of this template.

If your bank has prioritized climate

mitigation and/or financial health & inclusion as (one of) your most

strongly recommended to report

using an overview table like below

code

Response

on the indicators in the Annex,

including the impact area, all

relevant indicators and the corresponding indicator codes: Indicator

Impact area

Climate

change

mitigation

significant impact areas, it is

change mitigation and financial

health & inclusion to guide and support banks in their target

b) Baseline: Have you determined

a baseline for selected indicators

and assessed the current level of

alianment? Please disclose the

indicators used as well as the

High-level summary and some highlights in 2023

Climate:

We have an ambition to be net zero by 2050 across our financed emissions, assets under management (AUM) and operational value chain. For details of our ambitions to 2025 and 2030 and their baselines (predominantly 2019) refer to:

- Principle 2.2b UN p16
- Our climate strategy **C** p4
- Risk related to our climate ambitions C p5

For our 2022 responses to PRB's climate indicator codes A.1.1, A1.2, A1.4 refer to 2.2b:

- Principle 2.2b UN p17

For 2023 updates to A1.4: Portfolio analysis: Has your bank analysed (parts of) its lending and/or investment portfolio in terms of financed emissions (Scope 3, category 15); technology mix or carbon-intensive sectors in the portfolio? refer to:

Climate transition plan – Targets C p67

Enterprise:

For details of our Enterprise ambitions set 1 January 2023 - 31 December 2023 refer to:

- Supporting Enterprise Ep18

Learning/Financial Wellbeing:

During 2023, we set an ambition to help 10 million people, per year, manage their financial wellbeing by 2027. Our new ambition is baselined against c.6m customers we supported to manage their financial wellbeing for the year ended 31 December 2023. For details of our two financial capability targets set 1 January 2020 – 31 December 2023, and our new financial wellbeing target through to 2027 against a 2023 baseline refer to:

- Building financial capability and wellbeing Ep13
- Principle 2.2b UN p16

References for further details and full descriptions

UN 2.2 b) Baseline p16

C Key levers to support the transition to net zero p17

> Assets Under Management p74 to 86

In case you have identified other and/or additional indicators as relevant to determine the baseline and assess the level of alignment towards impact driven targets, please disclose these.

A.1.1 See below A.1.2 See below A1.4 See below

Reporting and self-assessment requirement	High-level summary and some highlights in 2023	References for further details and full descriptions
c) SMART targets: (incl. key performance indicators (KPIs)): Please disclose the targets for your first and your second area of most significant impact, if already in place (as well as further impact areas, if in place). Which KPIs are you using to monitor progress towards reaching the target? Please disclose.	Climate: For details of our 2030 targets and ambitions refer to: Principle 2.2c UN p18 We expect to achieve our Scope 1 and 2 Own Operations ambitions and targets. With regards to our 2030 Scope 3 financed emissions ambitions, while UK government policies are expected to provide incentives for customer transition and technology development, delays to a range of net zero related UK government policies indicate the pace of implementation is slower than required for the net zero transition as outlined in the UK Climate Change Committee's (UK CCC) sixth carbon budget, issued in 2020. The UK CCC June 2023 Progress report to Parliament states that the rate of emissions reduction will need to significantly increase for the UK to meet its 2030 commitments, and continued delays in policy development and implementation mean achievement is increasingly challenging. Accordingly, we consider achievement of the following ambitions increasingly challenging: (i) 50% of our mortgage portfolio of EPC rating of C or above by 2030 and (ii) halving the climate impact of our financing activity by 2030, against a 2019 baseline. We will continue to review our climate ambitions and targets as the external environment develops. Determing/Financial wellbeing E p13 Our 2023 Sustainability Basis for Reporting – metrics 15, 16 and 17 on B p19 to 20 Dur details of our Enterprise ambitions and KPIs refer to: Supporting enterprise E p18 to 20 Supporting enterprise E p18 to 20 Our 2023 Sustainability Basis for Reporting – metrics 12, 13, 14 B p16 to 18	 C Key levers to support the transition to net zero p17 to 18 E Building financial capability and wellbeing p13 to 17 Supporting enterprise p18 to 20 B Enterprise and Learning metrics p16 to p20
 d) Action plan: which actions including milestones have you defined to meet the set targets? Please describe. Please also show that your bank has analysed and acknowledged significant (potential) indirect impacts of the set targets within the impact area or on other impact areas and that it has set out relevant actions to avoid, mitigate, or compensate potential negative impacts. 	Each ambition is set within a time frame (see 2.2b and c) and working groups set projections, monitor progress and take action as appropriate. Progress is communicated quarterly and in our year end reporting and is responsive to external factors. Read more on enterprise and capability measures and targets for 2024 in the 2023 Annual Report and Accounts. Climate: For 2023 actions that we have taken refer to: - Our Climate transition plan C p19 to 44 - Scenario analysis overview and progress C p50 to 54 - Assets under Management and net zero C p76 to 77	 C Assets under Management p74 to 86 E Key ESG topics p9 A Report of the Group Sustainable Banking Committee p122 to 126 A Annual bonus performance measures and targets for 2024 p151

Self-assessment summary:

Which of the following components of target setting in line with the PRB requirements has your bank completed or is currently in a process of assessing for your...

	first area of most significant impact: (please name it)	second area of most significant impact: (please name it)	(If you are setting targets in more impact areas) your third (and subsequent) area(s) of impact: (please name it)
	Climate	Learning/Financial Wellbeing	Enterprise
Alignment	⊠ Yes	🖾 Yes	⊠ Yes
	In progress	In progress	□ In progress
		□ No	□ No
Baseline	⊠ Yes	🛛 Yes	□ Yes
	In progress	In progress	⊠ In progress
		□ No	□ No
SMART targets	🛛 Yes	🛛 Yes	⊠ Yes
	□ In progress	In progress	□ In progress
		□ No	□ No
Action plan	🛛 Yes		□ Yes
	In progress	🛛 In progress	⊠ In progress
		□ No	□ No

Reporting and self-assessment requirement	High-level summary and some highlights in 2023	References for further details and full descriptions
2.3 Target implementation and	For our performance against targets and ambitions in 2023 refer to:	
monitoring (Key Step 2)	– ESG highlights at a glance E p6 to 7	
(continued) For each target separately:	Climate:	
Show that your bank has	For more detail on our implementation and monitoring of climate targets and ambitions refer to:	
implemented the actions it had previously defined to meet the set target. Report on your bank's progress since the last report towards achieving each of the set targets and the impact your progress resulted in, using the indicators	 Climate progress highlights C p6 Climate and sustainable funding and financing C p17 Climate transition plan – scope, approach and progress update[^] C p19 to 21 % of our UK mortgage customers' homes rated as EPC C or higher C p23 % reduction in emissions in our direct own operations C p42 to 43 Heightened climate-related risk exposure C p56 to 57 Financed emissions and progress towards our SBTi targets C p68 	
and KPIs to monitor progress you have defined under 2.2.	– Assets under management Climate transition plan – progress update^ C p77	
Or, in case of changes to implementation plans (relevant for 2 nd and subsequent reports only): describe the potential	^ Not within scope of EY assurance As per Principle 2.2c above, we consider achievement of the following ambitions increasingly challenging: (i) 50% of our mortgage portfolio of EPC rating of C or above by 2030 and (ii) halving the climate impact of our financing activity by 2030, against a 2019 baseline. We will continue to review our climate ambitions and targets as the external environment develops.	
changes (changes to priority impact areas, changes to	Learning/Financial wellbeing:	
indicators, acceleration/review of targets, introduction of new milestones or revisions of action plans) and explain why those changes have become necessary.	– Our two financial capability targets set from 1 January 2020 – 31 December 2023 have been met in the year and have now retired. With the successful achievement of these targets, we now aim to support people, i.e. customers and non-customers, to manage their financial wellbeing and reach their financial goals through digital tools and personalised engagements. This ambition is based on helping people with our existing financial wellbeing tools and functions.	
	For our new financial wellbeing target announced in July 2023, refer to:	
	– Building financial capability and wellbeing E p13 to 16	
	Enterprise:	
	 Our Enterprise ambitions are set each year from 1 January – 31 December. For our 2023 performance highlights, refer to: Supporting enterprise E p18 	
	Refer also to our 2023 Sustainability Basis of Reporting in Principle 2.1b ${f B}$ p16 to 20	

(1) Historic values are updated from values reported in 2021. This is due to updated bills, data provision and extrapolations.

Reporting and self-assessment requirement

High-level summary and some highlights in 2023

Principle 3: Clients and Customers

We will work responsibly with our clients and our customers to encourage sustainable practices and enable economic activities that create shared prosperity for current and future generations.

3.1 Client engagement Does your bank have a policy or engagement process with clients and customers in place to	We have a range of policies and practices in place to promote responsible relationships with our customers and/or suppliers. These include: – Environmental, social and ethical risk framework and risk acceptance criteria W – Our Human Rights Position Statement W	E	Collective Action p10 to 11, Supporting our customers and communities p12 to 37
encourage sustainable practices? ⊠ Yes □ In progress □ No	 Modern Slavery & Human Trafficking annual statement (2022 statement published in June 2023) W Investing responsibly W Coutts ESG-related exclusion policy (updated November 2023) W 	w	ESE & reputational risk management NatWest Group
Does your bank have a policy for sectors in which you have identified the highest (potential) negative impacts?	 Financial crime E p54 Environmental, social and ethical risk management E p55 to 56 	w	Human rights and modern slavery NatWest Group
⊠ Yes □ In progress □ No	Opportunity examples are covered in Principle 3.2	W	Responsible Investing
Describe how your bank has worked with and/or is planning to work with its clients and customers to encourage sustainable practices and enable sustainable economic activities). It should include information on relevant policies, actions planned/ implemented to support clients' transition, selected indicators on client engagement and, where possible, the impacts achieved. This should be based on and in line with the impact analysis, target-setting and action plans put in place by the bank.	Refer also to Principle 5.3.	w	ESG-related Exclusions Policy (coutts.com)

References for further

details and full descriptions

Reporting and self-assessment requirement	High-level summary and some highlights in 2023	References for further details and full descriptions
3.2 Business opportunities Describe what strategic business opportunities in relation to the increase of positive and the reduction of negative impacts your bank has identified and/or how you have worked on these in the reporting period. Provide information on existing products and services, information on sustainable products developed in terms of value (USD or local currency) and/or as a % of your portfolio, and which SDGs or impact areas you are striving to make a positive impact on (e.g. green mortgages – climate, social bonds – financial inclusion, etc.).	At NatWest Group we are supporting our customers to develop more sustainable practices, helping corporates adapt to evolving market expectations and capitalise on new opportunities. For some examples refer to: - Supporting our customers and communities E p12 to 37 - Climate-related opportunities C p16 - Climate transition plan, including support for customers' transition C p19 to 44 - Green, Social and Sustainable Bond (GSS) Framework W & E p21 and 23 - Read more about Retail Banking, Private Banking, Corporate and Institutional A p32 to 34, 44 to 47 - Refer to answer 1.2 for SDG alignment	 W Green, Social and Sustainability Financing Framework W 2022 Green, Social and Sustainability Bonds Allocation and Impact Report

Principle 4: Stakeholders

results achieved and how they fed

into the action planning process.

We will proactively and responsibly consult, engage and partner with relevant stakeholders to achieve society's goals.

4.1 Stakeholder identification	For examples of consultation with different stakeholders refer to:	
	and consultation Does your bank have a process	 Section 172(1) statement A p24 to 25 Statistical data suggestion and Statistical data for up are as A p20 to 42
	to identify and regularly consult,	 Stakeholder engagement A p26 to 29 and Stakeholder focus areas A p30 to 43 Key ESG topics for stakeholders E p9
	engage, collaborate and partner with stakeholders (or stakeholder	- Collective action E p10 to 11
	groups ⁽¹⁾) you have identified as relevant in relation to the	Across Climate, Enterprise and Learning/Financial Wellbeing a wide range of stakeholder engagement examples can be found, refer to:
	impact analysis and target setting process?	 Supporting our customers and communities E p12 to 37
	\boxtimes Yes \square In progress \square No	– Climate transition plan – Industry engagement C p33
	Please describe which stakeholders (or groups/types of stakeholders) you have identified, consulted, engaged, collaborated or partnered with for the purpose of implementing the Principles and improving your bank's impacts. This should include a high-level	
	overview of how your bank has identified relevant stakeholders,	
	what issues were addressed/	

 Such as regulators, investors, governments, suppliers, customers and clients, academia, civil society institutions, communities, representatives of indigenous population and non-profit organizations.

Reporting and self-assessment requirement	High-level summary and some highlights in 2023	References for further details and full descriptions
Principle 5: Governance & Cu We will implement our commitment	ulture to these Principles through effective governance and a culture of responsible banking	
 5.1 Governance Structure for Implementation of the Principles Does your bank have a governance system in place that incorporates the PRB? ☑ Yes □ In progress □ No Please describe the relevant governance structures, policies and procedures your bank has in place/is planning to put in place to manage significant positive and negative (potential) impacts and support the effective implementation of the Principles. This includes information about - which committee has responsibility over the sustainability strategy as well as targets approval and monitoring (including information about the highest level of governance the PRB is subjected to), - details about the chair of the committee and the process and frequency for the board having oversight of PRB implementation (including remedial action in the event of targets or milestones not being achieved or unexpected negative impacts being detected), as well as - remuneration practices linked to sustainability targets. 	 Our Board has responsibility or setting and approving strategy and for approving strategic targets. As such, sustainability and PRB are governed at the highest level by the Board. Read more on UN 5.1 For more information refer to: How our corporate governance framework, roles and responsibilities support our strategy and ESG oversight Ep50. Details of committees relevant to PRB are covered in this chart and include the below. NatWest Group plc Board: responsible for promoting the long-term sustainable success of NatWest Group and the setting of strategic (including ESG) aims. The Board establishes NatWest Group's purpose, values and strategy and leads the development of NatWest Group culture. For more information on the 2023 activity refer to A p88 to 170: Howard Davies is Chairman of the Board. On 15 April 2024, Howard Davies will step down from the Board and will be succeeded by Rick Haythornthwaite as Chair of NatWest Group. Read more in Chairman's introduction A p88 Group Sustainable Banking Committee (SBC): Supports the Board in overseeing and challenging actions taken by management to run NatWest Group as a sustainable business, including challenging ESG progress and monitoring commitments to the UN Principles for Responsible Banking. For more information on the 2023 activity refer to: Report of the Group Sustainable Banking Committee A p122 to 126 The Terms of Reference for the SBC (updated in 2023) W ESG Disclosure Steering Group: operating under the Group CFO's delegated authority, the steering group reviews and approves ESG-related external disclosures. Climate Change Executive Steering Group: chaired by the Director, Strategy, Corporate Development & Sustainability. Responsible for delivery and implementation of NatWest Group's climate strategy (including climate transition plan) and commitments, ensuring a One Bank approach. For more information an climate governance refer to: Climate gover	 A 2023 Annual Report and Accounts p88 to 170 C Governance p61 to 65 E 2023 ESG Disclosures Report p48 to 51 W Group Sustainable Banking Committee I NatWest Group

- Climate governance - Board oversight C p62 to 63

Reporting and self-assessment requirement	High-level summary and some highlights in 2023	References for further details and full descriptions
5.2 Promoting a culture of responsible banking: Describe the initiatives and measures of your bank to foster a culture of responsible banking among its employees (e.g., capacity building, e-learning, sustainability trainings for client-facing roles, inclusion in remuneration structures and performance management and leadership communication, amongst others).	 For examples of initiatives and measures that promote a responsible culture refer to: How we do business (Our Code, Our policies, The Yes Check) E p53 About NatWest Group W Our values A p99, E p3 W Culture A p100 Our Code W Supporting our colleagues (Championing our colleagues' potential) E p40 to 46 Climate transition plan – Climate education C p34 Wider workforce remuneration E p41 Aligning executive pay with ESG performance and our strategy E p51 	 C Our evolving approach to customer engagement p32, Board oversight p62 W About NatWest Group NatWest Group W Our values NatWest Group W Our code NatWest Group
5.3 Policies and due diligence processes Does your bank have policies in place that address environmental and social risks within your portfolio? Please describe.	In addition to the policies referenced in Principle 3.1 refer to: – Whistleblowing (Speak Up) E p54 & W – Salient Human Rights Issues (published December 2023) A p43 , E p57 and W – Our Supplier Charter 2023 W – Environmental, social and ethical (ESE) risk management E p55 to 56 and W	 W Whistleblowing NatWest Group W Human rights and modern slavery NatWest Group W Supply Chain
Please describe what due diligence processes your bank has installed to identify and manage environmental and social risks associated with your portfolio. This can include aspects such as identification of significant/ salient risks, environmental and social risks mitigation and definition of action plans, monitoring and reporting on risks and any existing grievance mechanism, as well as the governance structures you have in place to oversee these risks.		Natwest Group W ESE & reputational risk management

Self-assessment summary

Does the CEO or other C-suite officers have regular oversight over the implementation of the Principles through the bank's governance system?

⊠ Yes □ No

Does the governance system entail structures to oversee PRB implementation (e.g. incl. impact analysis and target setting, actions to achieve these targets and processes of remedial action in the event targets/milestones are not achieved or unexpected neg. impacts are detected)?

⊠ Yes □ No

Does your bank have measures in place to promote a culture of sustainability among employees (as described in 5.2)?

 \boxtimes Yes \Box In progress \Box No

Reporting and self-assessment requirement	High-level summary and References for further some highlights in 2023 details and full description	
Principle 6: Transparency & Accountability We will periodically review our individual and collective implementation of these Principles and be transparent about and accountable for our positive and negative impacts and our contribution to society's goals.		
 6.1 Assurance Has this publicly disclosed information on your PRB commitments been assured by an independent assurer? ☐ Yes imes Partially imes No If applicable, please include the link or description of the assurance statement. 	Responses for questions under 2.1, 2.2, 2.3 and 5.1 are within the scope of EY assurance. Read 2023 EY Assurance Statement for further details on the scope, respective responsibilities, work performed, limitations and conclusion.	
 6.2 Reporting on other frameworks Does your bank disclose sustainability information in any of the listed below standards and frameworks? ☑ GRI ☑ SASB ☑ CDP IFRS Sustainability Disclosure ☑ Standards (to be published) ☑ TCFD ☑ Other: WEF IBC Metrics If desired, you can elaborate 	Please read further on in our 2023 ESG Framework Appendix for our disclosures against WEF IBC metrics, GRI, SASB.	
6.3 Outlook What are the next steps your bank will undertake in next 12 month-reporting period (particularly on impact analysis, target setting and governance structure for implementing the PRB)? Please describe briefly.	We will continue to engage and support the principles of PRB, further developing our impact analysis capabilities, and our target and ambition setting.	

Reporting and

self-assessment requirement

6.4 Challenges

Here is a short section to find out about challenges your bank is possibly facing regarding the implementation of the Principles for Responsible Banking. Your feedback will be helpful to contextualise the collective progress of PRB signatory banks.

What challenges have you prioritized to address when implementing the Principles for Responsible Banking? Please choose what you consider the top three challenges your bank has prioritized to address in the last 12 months (optional question).

If desired, you can elaborate on challenges and how you are tackling these:

- □ Embedding PRB oversight into governance
- $\hfill\square$ Gaining or maintaining momentum in the bank
- \Box Getting started: where to start and what to focus on in the beginning
- Conducting an impact analysis
- Assessing negative environmental and social impacts
- □ Choosing the right performance measurement methodology/ies
- Setting targets
- Other: ...
- If desired, you can elaborate on challenges and how you are tackling these:

- Customer engagement
- Stakeholder engagement
- 🛛 Data availability
- Data quality
- □ Access to resources
- ⊠ Reporting
- □ Assurance
- Prioritizing actions internally

Key: UN = 2022 UN PRB reporting, A= 2023 Annual Report and Accounts, C= 2023 Climate-related Disclosures Report, E= 2023 ESG Disclosures Report, W= NatWest Group Website, P= Pillar 3 Report, B = 2023 Sustainability Basis of Reporting